


<b>Health and Wellbeing Board</b> Tuesday 17 <sup>th</sup> November 2015	
<b>Report of the London Borough of Tower Hamlets</b>	<b>Classification:</b> Unrestricted
<b>Update on the development of the Joint Health and Wellbeing Strategy</b>	

<b>Lead Officer</b>	Melanie Clay, Corporate Director Law, Probity and Governance
<b>Contact Officers</b>	Louise Russell, Service Head for Corporate Strategy and Equality
<b>Executive Key Decision?</b>	No

### Summary

This report provides an update on the development of the Joint Health and Wellbeing Strategy. All Health and Wellbeing Boards have a duty to publish and deliver local health and wellbeing strategies. This strategy will be developed through a partnership approach, consulted on, presented to the CCG Governing Body, HWB and endorsed by the Council's Cabinet.

Formal approval of the Health and Wellbeing Strategy and its delivery plans will be sought in July 2016. Once approval has been given, the Strategy will then be published.

### Recommendations:

The Health & Wellbeing Board is recommended to:

1. Note that the Health and Wellbeing Strategy (HWS) subgroup has established a PMO to project manage the development of the strategy
2. Note that a priority setting workshop for HWB members is planned for November and HWB members' availability is needed

## 1. REASONS FOR THE DECISIONS

1.1 The Joint Health and Wellbeing Strategy is due a refresh as the existing strategy comes to an end in 2015. The HWB is asked to agree the refresh timeline for the new strategy.

## **2. ALTERNATIVE OPTIONS**

2.1 An alternative timeframe for the refresh of the Joint Health and Wellbeing Strategy can be developed. Consequently, the Strategy could be brought forward or delayed, depending on the Board's decision. If delayed, the current strategy and its delivery plans can be extended.

## **3. DETAILS OF REPORT**

### **Introduction**

The Health and Wellbeing Strategy 2013-16 and its associated delivery plans are due a refresh for 2016/19. The Health and Wellbeing Strategy sub-group has established a PMO to manage the strategy refresh process with key representatives from the CCG, Local Authority, Public Health and the CVS. The first meeting of the PMO was on the 22<sup>nd</sup> October and 3 weekly meetings will follow.

### **Progress to date**

The King's Fund provided a facilitated health and wellbeing aspirations development seminar on the 26<sup>th</sup> October. The seminar focused on the development of some initial aspirations and a discussion on the direction that the Health and Wellbeing Strategy should take. The King's Fund will be providing a written summary of the discussions that took place during the seminar, which will be circulated to HWB members prior to the HWB workshop in November.

Additionally, a desktop analysis of key stakeholder priorities is currently being undertaken by Public Health and the Local Authority's Corporate Strategy and Equality team. The results of this exercise will be brought to the HWB workshop in November; this information will be used, in conjunction with the King's Fund seminar summary, to inform the development of some key priorities for the 2016-19 Health and Wellbeing Strategy.

The Local Authority has met with Healthwatch to ensure that community engagement and resident feedback is incorporated into the refresh process and captured in the refreshed strategy. Key overarching priorities that have come out of the Community Intelligence Bursary and other resident engagement work will be fed into the Health and Wellbeing Strategy.

### **Strategy refresh timeline**

The project outline for the refresh of the Health and Wellbeing Strategy is below. The Health and Wellbeing Strategy PMO will be responsible for the delivery of the refreshed strategy and will provide regular reports to the Health and Wellbeing Strategy subgroup, which will have oversight of the programme on behalf of the HWB.

<b>Strategy Development</b>	<b>Activity</b>	<b>Timescale</b>
<b>Scoping and reviewing</b>	Engagement with key stakeholders on their current priorities and strategies (CCG, CVS, and Healthwatch etc.)	September - October
	Development of a communication and engagement plan for the Strategy Refresh	October- November
	<p>HWB Workshop – Supporting board members to develop thinking/priorities for the Health and Wellbeing Strategy (local input through elected members and LGA facilitated)</p> <ul style="list-style-type: none"> <li>• An opportunity for HWB members to review the existing strategy’s priorities and outcomes</li> <li>• Presentation of the EOG’s King’s Fund session outcomes</li> <li>• Board members to agree draft priorities</li> </ul>	November
	Workshop attendees: all HWB members	
<b>Framework and emerging priorities</b>	Priority mapping	September - October
	Seminar on future health and social care trends	October
	Gap analysis of stakeholder strategies and priorities	October
	Resident engagement programme to capture their views on health and their priorities	November - January
	Review of needs analysis and other material	September - November
	Draft framework and emerging priorities papers taken to the HWS subgroup	December
	Consultation on the draft framework with stakeholders, residents, Healthwatch and the Community Plan Delivery Groups	January
	Amended framework and emerging priorities paper taken to the HWS subgroup	November
	Framework and emerging priorities paper taken to the HWB	January
<b>Priority development</b>	Templates completed by sub-group on agreement of the new priorities	January
	Engage community plan delivery groups on the wider social determinants of health	January
<b>Outline strategy</b>	Development of outcome measures	January

<b>and measures</b>	Equalities Analyses	January
	Draft HWB Strategy taken to the HWS subgroup	January
	Consultation on the draft HWB Strategy	January – February
	Draft HWB Strategy taken to CMT/MAB	February
	Draft HWB Strategy taken to the CCG Exec	February
<b>Delivery Planning</b>	Workshops around priority delivery plans (using the logic model to develop activities)	March
	Delivery focused workshops with local community – Healthwatch, CVS and other groups	March - April
	Delivery plan templates completed by priority leads	April – May
	Draft delivery plans taken to the Subgroup	May
	Draft delivery plans taken to CMT/MAB	May - June
	Draft delivery plans taken to CCG Exec	May – June
<b>Finalising Strategy and Delivery Plan</b>	Final draft considered by MAB/CMT/Cabinet	June – July
	Final draft considered by CCG Governing Body	June – July
	Final draft considered by HWB	July
	Launch	July

#### **4. COMMENTS OF THE CHIEF FINANCE OFFICER**

4.1 The work to refresh the strategy is being funded through existing resources within the Corporate Strategy & Equality team. London Councils have provided a grant of £7k for the workshop facilitated by the Kings Fund, the workshop facilitated by the LGA is directly funded by the Department of Health.

#### **5. LEGAL COMMENTS**

5.1 The Health and Social Care Act 2012 (“the 2012 Act”) makes it a requirement for the Council to establish a Health and Wellbeing Board (“HWB”). S.195 of the 2012 Act requires the HWB to encourage those who arrange for the provision of any health or social care services in their area to work in an integrated manner.

5.2 This duty is reflected in the Council’s constitutional arrangements for the HWB which states it is a function of the HWB to have oversight of the quality, safety and performance mechanisms operated by its member organisations, and the use of relevant public sector resources across a wide spectrum of services and interventions, with greater focus on integration across outcomes spanning health care, social care and public health.

5.3 Further, it is a function of the HWB to identify the needs and priorities across Tower Hamlets and publish and refresh the Tower Hamlets Joint Strategic

Needs Assessment (JSNA) so that future commissioning/policy decisions are based on evidence.

- 5.4 The review of the strategy provides the opportunity to refresh and update the focus of the HWB to reflect current and future needs within the borough. This review programme provides the basis for the HWB to collate the perspectives of all relevant and interested parties before agreeing any final strategy and plan.
- 5.5 When considering the recommendation above, and during the review itself, regard must be given to the public sector equalities duty to eliminate unlawful conduct under the Equality Act 2010. The duty is set out at Section 149 of the 2010 Act. It requires the Council, when exercising its functions, to have 'due regard' to the need to eliminate discrimination (both direct and indirect discrimination), harassment and victimization and other conduct prohibited under the Act, and to advance equality of opportunity and foster good relations between those who share a 'protected characteristic' and those who do not share that protected characteristic.

## **6. ONE TOWER HAMLETS CONSIDERATIONS**

- 6.1 An equalities assurance exercise and (if necessary) an equalities analysis will be undertaken as part of the strategy development and will cover all of the 9 protected characteristics. The Health and Wellbeing Strategy aims to address any health related inequalities and need within the Borough.

## **7. BEST VALUE (BV) IMPLICATIONS**

- 7.1 The Health and Wellbeing Strategy sets out the local health and social priorities for Tower Hamlets. The Council will secure economy, efficiency and effectiveness in the course of its contributions to the actions which deliver this strategy. These actions will be set out in the Strategy's accompanying delivery plans.

## **8. SUSTAINABLE ACTION FOR A GREENER ENVIRONMENT**

- 8.1 There is a wealth of evidence, most recently compiled and presented within the Marmot review of health inequalities, identifying the considerable impact on health of wider social, economic and environmental impact on health, in particular housing, educational attainment, employment and the physical environment. These will be addressed as wider determinants of health within the Health and Wellbeing Strategy.

## **9. RISK MANAGEMENT IMPLICATIONS**

- 9.1 The Tower Hamlets Health and Wellbeing Strategy is, by its nature, extremely broad. Its success depends on a range of enablers which are considered within the Strategy.

- 9.2 Delivery planning and performance management arrangements will be put in place to ensure delivery of the strategy. The Health and Wellbeing Strategy Sub-Group, which is formed of representatives from partners on the Board, including Healthwatch and voluntary sector representatives, will be key to driving the strategy centrally, as will the groups and leads driving and reporting on each of the four priority areas. The Health and Wellbeing Board will need to play a pivotal role in ensuring that outcomes are met and that challenges are raised where necessary.

## **10. CRIME AND DISORDER REDUCTION IMPLICATIONS**

- 10.1 Health issues, in particular in relation to mental health, alcohol and drugs misuse have a significant impact on crime and disorder. The Health and Wellbeing Strategy will identify key opportunities to work with partners and the Crime and Disorder Partnership, including around substance misuse, domestic abuse and the health needs of (offenders/ex-offenders) sex workers.

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### **Linked Reports, Appendices and Background Documents**

#### **Linked Report**

- NONE

#### **Appendices**

- NONE

#### **Local Government Act, 1972 Section 100D (As amended)**

#### **List of “Background Papers” used in the preparation of this report**

List any background documents not already in the public domain including officer contact information.

- NONE

#### **Officer contact details for documents:**

- N/A